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Moscow shift on nuclear arms


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Pessimism as Central America begins last ditch bid for peace



Employment in US up sharply in November




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Max Grundig dies Max Grundig dies
Mr Max Grundz，ounder of
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## Anti－apartheid meeting today


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West Bank glum but defiant as intifada enters third year



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You are a Professional．
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You can afford it．
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Postcode．

## THE STRASBOURG SUMMIT

FT writers report as leaders of the 12 EC member states begin meeting in France

Wrangle on German unity formula



## Deors calls

 for faster progress
## on 1992

By Lucy Kellowa









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##  <br> \section*{ <br> <br> \section*{部品}}

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Travellers set for distant
galaxies




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## Steelmakers warned of protectionism

Anti－crack campaign to be＇low key＇

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 sculpture＇s impressionAntony Thorncroft examines investment prospects for the latest type of art to attract buyer interest
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## BAe merger plan helped

 by missile system choice
Survey shows concern about

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## Harrods. The inside story.

Since the takeover of House of Fraser in 1985, the name Harrods has featured prominently in the newspapers.

Yet amidst all the talk, one question of real interest to any of the millions who might be described as 'a Harrods customer' awaits an answer.

And that is, what's happening to the old store itself?
Which brings us to Don Kilgour. A man who has been honing his skills, not to mention his knives, in our Food Halls for over 23 years. To him, Harrods has always meant one thing. The best in the business.
"And the day it stops being the best, is the day I'll be off." (Not a butcher to mince words is our Mr Kilgour.)
"When a new guv'nor walks in, you do fix him with a beady eye. You wonder whether what you believe in is something he'll want.to rip out and start again."

In fact, there's been a fair amount of ripping out since the Under New Management signs were posted.

A £200m improvement programme has seen mechanical electrical and refrigeration systems all renewed.

Harrods Bank, rebuilt in keeping with its tradition, is now in mint condition. The refurbished Man's Shop looks immaculate.

The Food Halls display a lot less chipboard and plastic. A lot more joinery and marble. The new Fine Jewellery Room boasts classical pillars and crystal chandeliers. The toy floor is four times bigger, more of an experience than ever before.

Out at Osterley, West London, computer wizardry underpins the efficiency of our new distribution centre.

But the alterations extend beyond the structural.
Back to Don Kilgour; "These days, if I have an idea to improve something, counter layout say, it's no surprise to find the Chairman himself turning up to talk it over."

Just as we don't expect you to believe everything you read in the newspapers, neither do we expect you to take Don's word for it.

The inside story of Harrods is something you can discover for yourself. Mon. to Sat. 9.00am to 6.00 pm (Wed. 9.30am to 7.00 pm ).

Harrods Late Night Christmas Shopping: every Wednesday anail 8.00 pm. Today and Saturday December 16 th unal 7.00pm.

## House of Fraser:

## UK NEWS

Lloyd's insurance for Soviet ships



Channel 4 chairman threatens to resign


## -

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## Continuous TV

 Coverage ofCommons ended








## Public schools attract a

 new class of customerDavid Thomas begins a series of three articles


## Shorter hours deal agreed



## Revised pay deal for bakers

## By Lsa Wood



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Crash worthiness researchers unanimous.

## Saab

 safestWhat researchers don't tell you

How Saab helps you avoid accidents.
Magnus Roland, Saab chassis designer, has this to say:
"When designing a Saab, the first safety priority is to help the driver avoid danger. You've got to be one step ahead of events to prevent accidents. The car has to be capable of showing its feelings and 'sense' what the driver wants.

In a potentially dangerous situation, Saabs act in a simple, predictable way to help the driver steer clear of trouble.


Two independent research groups have released data on almost 7 milition car accidents in the US. and Sweiden. Boch reached the same conchusions the Saab 9000 is the safest car. - Saab is twice as safe as the average car in series, the Volvo 7 series and the Lincoln Mark VI). This is the result of a study of 6 milion accidents in the US. made by the HLD, Highway Loss Data Institute. Swederi's. hargest automotive insurance
compary, Folksam, studied the resurts of
900,000 car accidents. They rate Saab more than $30 \%$ becter than its nearest rival, which is itself connsidered a very safe car. ingvall, cornments
"If people were aware of the huge
differences in car safety, proven crash
worthiness would be a major aspect in their
choice of car."

In an accident, 'passive' safety features (crumplezones, safety cages, safety belts, belt tensioners) come into play to reduce the consequences."

German car magazine auto, motor und sport wrote:
"In snowstorms at the Arctic circle, in rush-hour chaos or at full throttle on the autobahn, this car inspires confidence, and creates a feeling of security and safety".

Are they right? Can you feel the safety in a Saab?
Find out for yourself by test driving a Saab at your nearest dealer. They will fill you in on the details.

FINANCIAL TIMES
NUMBER ONE SOUTHWARK BRIDGE LONDON SE1 9HL
Telephone: 01-873 3000 Telex: 922188 Fax: $01-407$ 5700
Saturday December 91989

## Emu's threat to London





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MAN IN THE NEWS Geoffirey Mulcahy
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Tall and lean, Mr Mulcahy



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 a totally fresh way of living.2 BEDROOM FLATS from $£ 142,500$ 3 BEDROOM DUPL EXES from $\mathbf{E 1 7 5 0 0}$


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David Marsh talks to people in East Germany about their aspirations for the future

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## LETTERS

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Baked to a turn at Strasbourg


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Nuclear promises, promises


New architects at work in Europe

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Self-regulation in the US


Changes in BR's pension scheme










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## The Black Death and Lord Reith's ghost <br> 

Raymond Snoddy explores the implications of the

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| try who will then have to try to recoup their investment byshaving proeramme budgets. |  |  |
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| Lord Thonson, former chairman of the Independent Broad- |  |  |
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| casting Authority warned in a BBC interview last night, that |  |  |

## Government's Broadcasting Bill, out this week

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## UK COMPANY NEWS

Tiphook and Stena offer now worth $\$ 1.12 \mathrm{bn}$ in attempt to get swift conclusion Sea Containers' bid raised to \$70 a share

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## SEA CONTAINERS' BID TIMETABLE            followers of day they bel far from ove <br> "Basically We're in roun three. think peopne are ju begining to see that there's <br> 



## Hestair planning to sell off <br> rest of consumer products side



## Lack of exceptionals

 limits I\&S to $\mathbf{2 . 3 \%}$ rise

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$\left|\begin{array}{l}\text { BICC buys } \\ \text { cable maker } \\ \text { for } £ 38.2 \mathrm{~m}\end{array}\right|$

Cut in margins leaves Burns Anderson 8\% up

Capital buys Chiltern stake from Crown Comm ay Jomem nucang





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How green can you remake my valley? Patrick Cockburn on the issue of insurance against gradual pollution



Reduced tobacco profits force Carroll down 80\%

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Swedish company moves into UK property market 1818






FINANCIAL TIMES SATURDAY DECEMBER 91989

## MARKET STATISTICS




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## The Monks Investment Trust PLC



MONKS is an investment trust with an international portfolio of investments worth $£ 327.6$ million．The ability to diversify worldwide helps spread risk while allowing assets to be moved to the most attractive areas．
Performance：As you can see above it＇s an approach that has worked．
Cost Effective：If bought through the Baillie Gifford Investment Trust Savings
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$\begin{array}{ll}\text { Experienced } & \begin{array}{l}\text { within the company．} \\ \text { Baillie Gifford have been managing investment truasts since }\end{array} \\ \text { Management：} & 1909 \text { and currently manage total assets of over } £ 3.2 \text { billion．}\end{array}$ To find out more about Monks and the Savings Scheme simply complete the coupon．

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2381 ．FAX $031-225$ 2358．TELEX



## Adsteam seeks receiver for Bond subsidiary

## By Bruce Jacques in Sydne



| RECEIVERS for Qintex Abstralin are seeking buyers for its Channel Seven television network, Reuter reports. <br> Mr David Crawford and Mr John Allpass, receiver managers, said that, while recognis- ing restrictions affecting foreign ownershlp. ing restrictions autecing being sought from as minerested parkies worsible, machuding overseas wide a field as pord concerns. They added: Whilst an ourrigh preferred alternative and one which the receivers and managers believe will produce |  |  |  |
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| over for court direction on Monday. Should the Adelaide Steamshitp petition succeed, receiver- ship for Bell would not. in itself, portend the similar col Dallhold But pressure on Bond a Benporation receiver would uncrease as <br>  made hy Bell to Bond Corporation. <br> Thatly loan was due to be partially repaid as part of a comration would launch a takeover hid for Bell and sell a half share in its brewery mterests | land brewer. Bnt it was this brewery deal had been dropped, although Bond Corpoalterrative agreement with IJon for a joint venture. it did not give any details. <br> had already thrown the long delayed deal into forther |  |  |
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|  | helieved the nominations - |  |  |
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## F L Smidth pays $\$ 75 \mathrm{~m}$ for international rival







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Record earnings at C Itoh


















## Brewing side helps bolster John Labatt By fober Gib in Montreal





















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FINANCIAL TIMES SATURDAY DECEMBER 91989
CURRENCIES, MONEY AND CAPITAL MARKETS
FOREIGN EXCHANGES

## Dollar steady after US data





## GROWTH INDUSTTRIES

 IN THETHAMES VALLEY
The Financial Times proposes to publish a
Survey on the above on Survey on the above on

## 16TH FEBRUARY 1990

For a full editorial synopsis and advertisement details, please contact:

## RACHEL FIDDIMORE

> on $01-8734152$ or write to her at:

Number One, Southwark Bridge ber One, Soutuwark B
London SE1 9HL [IMANCIALTMES



## America <br> Employment statistics help Dow to rally

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 EUROPE

## Active bourses give December a warm start












Italy pays the price for its wayward characteristics
Nikkei falls as investors 'pound rice-cake'

| Tokyo . <br> A WEAKER Y <br> market in its 8 dr <br> and shares close <br> Michiyo Nakamm <br> prices an earity <br> port, but mon <br> After HIIctoctatis <br> $37,624,79$, the <br> 134.05 bower at 1.6 per 0 oent on <br> 1.6 per ceation <br> Dentines at <br> bered atyances <br> Turnover slipp <br> ${ }^{850 \mathrm{~m}}$ shares <br> Topisi fidas losi <br> 50 index ancipped <br> ${ }^{50}$ Yesternday's <br> a surprise atier <br> seas markets <br> the cantions mm <br> least refratin betore the relea |
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FT-ACTUARIES WORLD INDICES

| Jointly compiled by The Financlal Times Limited, Goldman, Sachs \& Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries |  |  |  |  |  |  |  |  |  |  |  |  |
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John Wyles on the borsa's restricted development

|  | prices are lower," says Mr Paolo Azzoni of Gambs \& |  |
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## ...the pace of our progress has gathered speed...


"We have spent hearily on cleaning up our
environnmental act ahead of the game. Our com-
petitors in the energy business witl noso hate to
do the same" do the same."
${ }^{6}$ Whate calling for a pause in nuclear decelopment, the government has recognised the importance of nuclear's contribution to diversity of supply and thus of retaixing the option for a longterm contribution from economic nuclear poxxer."
${ }^{6}$ It was a year of growth, with turnover up by f77M to f916M and operating profits showving an increase of some 16\% at ¢275M."
"Profit before tax wass $£ 24 M$ higher at $£ 124 M$."
${ }^{66}$ We set a newo record for export sales, wohich rose by $26 \%$ to $£ 169 M^{99}$

|  | $\underset{\substack{959}}{ }$ |  |
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| TURNOVER | 916 | 839 |
| Exports | 169 | 134 |
| PROFIT BEFORE TAX | 124 | 100 |
| Profit After tas | 107 | 84 |
| DINDEND | 40 | 36 |
| CAPITAL EXPENDTTURE | 647 | 584 |
| ASSETS | 3117 | 2588 |
| NUMBER OFRMPLOYEES (AVERAGE) | 16.169 | 16.73 |



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LONDON STOCK EXCHANGE
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COMMODITIES

## WEEK IN THE MARKETS

## Cold weather lifts gas oil and lead

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## APPOINTMENTS

## Birkin joins Barclays

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| - Mr Peter Dean, a part-time AND MEERGERS COMMISSION since 198\%, is to succeed Mr chairman on the latters returement at the end of February next year. Mr Dean is a bustmess consultant and director of the Rio Tinto-zine Corporation. | $A$ |
| :---: | :---: |
| - JB. BUTCHART GROUP <br> has appoimted Mr Bimi Marrnoch becomes sales and marketing directar, and Mr A. Butchart is made mañfacturing nonexecutive chairman of Forth Valley Foods, and a. director of Castle. | Mr Pulltp Lawson (above) has been appolinted calief fegr adviser to LLOMDS BaNK succession to Mrir Derek Fhea |
| - Mri Alistatr Diron has been appolnted a vice president of a director of Him samuel | 31. Mr Lawson was deputy chlef Regal adriser. |
| Property Serolces before cining the bank last March. and becoming a member of the bank's UK real estate group. |  |
| J. Lyons \& Co , food drision of ALIIED-LYONS, has | similar post outside the group. Mririchard Parr becomes |
| Filiam Savel to the board | ng director of Roses ${ }^{\text {a }}$ |
| - both are based in the US. Mr | ${ }_{\text {manufacturing }} \mathrm{c}$ |
| assistant managing director of the division. | director or Schmidt UK, mi succeeds Mr Brian Bonnyman. |
| - Mrirs. Wetherall has been appointed commercial director, and Mr John Allen, company secretary of BABCOCK | - JONATEAN WREN \& CO part of the Swiss-based ADIA Group, has appolinted as directors Ms Jil Beckhons |
|  | $\begin{aligned} & \text { Mrin Roger Steare, and I } \\ & \text { Tulisp who becomes in } \end{aligned}$ |
|  | director. |
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## Party shaken by order to arrest Honecker



## Pressure grows over BAe tax gains

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## WORLDWIDE WEATHER <br>  <br> BANGKOK $28^{\circ} 82^{\circ}$ Sunny <br> Fiy Thainesmus



Chevron fights stock buy-up by Pennzoil



## An early Christmas for equities










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# WeekendFT 

SECTION II
Weekend December 9/December 10, 1989

Christina Lamb looks back on her tour as FT correspondent in Pakistan: She was, in effect, expelled by Benazir Bhutto's Government in September




## Benazir's democracy


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Not one of her former alies in the struggle et restore democracy is
with her topary instead. they are snpporting their one-
enemy, Nawaz Sharif
Benazir made a hero out of
Sharif lenoring army hints of a
Sovernent government of national consensus.
gimuch-pubbicised attempt to topple
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back A year ago, Sharif probably
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 This is likely only to increase the
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The Long View

## And now for the Nervous Nineties





## Water proves the best tipple for Footsie

HERE'S THE latest party nents. Instead they will have to Major administered a booster
game. Imagine you area mem, accuse the Govermment of giv. to that injectlon of onalience


| HIGHLIGHTS OF THE WEEK |  |  |  |  |  |
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FINANCE \& THE FAMILY

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## David Barchard on credit card fees <br> Lloyds takes plunge






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FINANCE \& THE FAMILY

Richard Waters on discontent among financial firms

## Regulators in turmoil



## Those bonds may not be junk

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House-trained tenants are the best...

Heather Farmbrough takes a look at making an investment in
assured tenancy schemes


Sara Webb on environmental portfolios
How green is $m y$ fund?




## No contradiction in terms



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## Neighbour

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## The man who put the chutzpah into poetry

Geoffrey Moore remembers a free spirit and the secret of his success



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Fiction

## Never-never land of rep


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Never fear, Red is here


## traumas and cripling eye problems by attrinjing ex imner peace and vasion          <br> Stephen Amidon

|  |  <br> own account - "Your Cabinet are an awfol lot of crooks." in 1924 However when he was appointed to advise chur secretary with a mandate to ern problems, he ciaimed a large share of the creait for the resulting settlement. And while the boundaries between were no longer the same, there wetween the Sykes Picot agree ment of 1916 against which arrangements established in ${ }^{1922}{ }^{\text {The }}$ <br> To longer to con Surria hime and be was also curriossly unwor- ied by the Balfour Declaration and its potential consequences. In fact he impressed on Ferisal the valne to the Paestinan on record my conviction that England is out of the Arah ence never returned to the to have discusssed it, except in Treation to the Seven Pillars of There was another and famous exception in 1917 he personal a reconnaissance or town which he was planning to autack. He was captured and was $\overline{\text { Ilogged }}$ and raped by his captors hefore managing to escape maintained that this uncorroborated episode was pure fantasy, foreshadowing rather sions on which be is known to have patd to have himself conclusion, on srounds not wbolyy satisfactory, that the Ty 18 stue. <br> ence was sensitive comple Lavrsionate and generous. In hhs own life he was an ascetic, own life he was an ascetic, |  |
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## A sensitive exercise in masochism

The reputation of T.E. Lawrence continues to fluctuate. Harold Beeley reviews the official life

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## Imperial nostalgia

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A Dutch East Indiaman Holland in 1743 has yielded thousands of gold ducats and the best collection of 18th century wine botties thas also ciarked off a tundamental row between the salvager and the Dutch cultural authorities.

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## Treasure beyond measure


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## Sniffing the scent

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## Sultry Sumatra, where even the leeches can be forgiven

Andrew Anderson gets bitten by the delights of a diverse island








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E. P. C. Cotter



## Flower power in Florida




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Want a bolt-hole? DIY is the key
How George Bennett joined the holiday-home club



## A blaze of glory

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## Going for a song

Michael Hanson examines the effect of the property




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## in Gloucestershire

slow-down on one of England's most desirable areas


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coms, separate guest toilet Double garage Superib
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RENTALS

## BRIUGE



## The great and the good

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## Food for Thought

## Festive winter greens








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There are more than 3,542 of the above in every bottle of the wines listed opposite. So, one grape costs a lowly ... well work it out for yourself.




exan




## CALIFORNIAWINES

## Even back in 1889, our winemakers weren't cowboys.

These days, wine connoisseurs' eyebrows aren't raised when California wines win medals.

It's nothing unusual, after all.
But back in 1889? Well, as you might imagine
the news caused quite a stir
Especially as Califoriia wines won three coveted gold medals at the rery heartland of wine culture: the Paris Wine Exposition.

How could weven be ready to compete at
the highest level, let alone triumph?
The wine world had forgotten .that we were no budding industry.

$$
\text { Our roots go down a long way. To } 1769 \text { and }
$$ the 'Mission' vines planted by Franciscan monks.

They only made simple, sacramental wine, but it was enough to encourage many new settlers who were further spurred on by the California climate.

One that enisures ripe grapes.

With the successful planting of select European vines, the possibilities for fine wines suddenly became infinite.

And the love of winemaking began to eclipse the love of money. (Including the fast bucks to be made in the California Gold Rush of 1849.)

For an ethos was evolving that has served us well ever since.

A fistful of medals before a fistful of dollars.


## Ten tawnies of a perfect age and seriousness

Lucia van der Post joins a panel of wine experts to taste ports that are both special and accessible


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## A whiter shade of pud

## Philippa Davenport relishes a lighter Christmas dessert








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Heritage

## The riches we ignore

Look at home before criticising pthers，says Roger Deakin


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WATCHMAKRRS ART．THE STEEL AND YELLOW METAL EUTE．PART OF A COMPLETE RANGE OF




## Museums

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## Eureka <br> Count the cost of carphones

Peter Knight examines the pitfalls behind making a call on the move

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Things aren't what they used to be in the nursery, as Lucia van der Post discovered when picking the latest playthings

\section*{Toys for a whizz-bang Christmas



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## Saleroom

## Chinese market awash with 'grave goods'

A chipped horse is the least of BR pension fund's problems next Tuesday, says Antony Thorncroft


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## Mini moguls shop <br> in New York

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## Days of wine <br> and Rubens



## Records

## All fingers and thumbs




Modern, but not contemporary
William Packer reviews the London galleries

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## Wishful dreams of papal power

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## Curiosity casting rules this Christmas

Claire Armitstead finds that newsreaders and athletes dominate the panto map


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